

Appendix 1 - Delivery Plans

1. Revenue Financial Plan

Table showing an overall summary of financial position

Subjective Heading	2018-2019 Budget	2019-2020 Indicative Budget
	£'000	£'000
Expenditure:		
Employees	47,923	48,153
Running Expenses	99,106	116,084
Capital Financing Costs	2,188	2,188
Contribution to reserves	11,925	11,475
Total Subjective Expenditure	161,142	177,900
Less:		
Other Internal sales	(9,192)	(9,179)
Gross Expenditure	151,950	168,721
Income:		
Government Grants	(3,814)	(4,201)
Contributions from Reserves	(15,446)	(9,656)
Other Grants Reimbursements and Contributions	(4,614)	(4,527)
Customer and Client Receipts	(56,545)	(58,875)
Other Income	(1)	(1)
Total Net Budget	71,530	91,461